

III Myrtle Street, Suite 203 Oakland, CA 94607 • 510.451.2415 • www.envisionschools.org

Meeting Minutes Meeting of the Board of Directors – Envision Education Thursday, September 4, 2014 Envision Education Support Office 111 Myrtle Street #203 Oakland, CA 94607

I. Preliminary

- (1) Call to Order
 - Board Chair Jim Wiggett called the meeting to order at 4:00 pm.
- (2) Roll Call
 - Attendees: Matt Armanino, Keysha Bailey, Kathy Burke, Marjorie Goux, Gay Hoagland, Kristi Kimball, Bob Lenz, Michael Mendes, Lawrie Mott, Gia Truong, Natalie Walrond, Jim Wiggett
 - Absent: Parker Blackman, Sherri Pittman
 - By phone: Phil Johnston, Peter Navin
 - Others in attendance: Ben Kornell, Daniel Allen, Symon Hayes, Janeen Jackson, Rick Lear, Kate Schwass, Justin Wells
- (3) Adopt the Agenda
 - Motion: Kathi Burke
 - Second: Grace Hoagland
 - Approved by voice vote: 14 Yes 0 No

II. Public Comments and Announcements: None

III. Comments - Chair & CEO:

- (1) Jim Wiggett introduced Rick Lear, new ELP Interim Executive Director
- (2) Kathy burke read a letter from Sally Kingston detailing her decision to leave Envision.
- (3) Gia Truong detailed the focus for FY2015
 - Raise funds to have greater impact. Board support is critical.
 - Move forward as "one organization with one mission," for Envision Schools and Envision Learning Partners.





IV. Consent Agenda

Approval of Board Meeting Minutes: June 5, 2014

Approval of Executive Committee Meeting Minutes: July 15, 2014 Approval of Executive Committee Meeting Minutes: July 28, 2014

Approval of the Education Protection Account (EPA) Board Resolution

Motion: Kathi BurkeSecond: Grace Hoagland

• Approved by voice vote: 14 Yes 0 No

V. Principal Visit & Update

Daniel Allen, Principal of City Arts and Technical High School (CAT) discussed strengths and opportunities for change at CAT

VI. Generative and/or Strategic Thinking - Beginning the Strategy Conversation

- (1) Envision Education will engage with Bain Consulting for pro bono strategic planning
- (2) Gia explained that this deep dive is to collect preliminary data on where the board is in terms of Envision's priorities moving forward.
- (3) The board articulated Envision's areas of strengths and opportunities for improvement
- (4) The board then shared their priority areas: our schools, growing more seats, and boarder impact

VII: Working Group Updates

- (1) Envision Schools
 - EE is here to interrupt the cycle of poverty by increasing the percentage of low income and disadvantaged students who attend and graduate from 4-year colleges.
 - What makes us different are our Deeper Learning Student Assessment System, our students persevere, our collaborative learning stance and our long-term impact on outcomes for students of color and first generation college graduates
 - 2014-15 Focus on Core High Leverage Strategies: Bell-to-Bell Learning, Literacy and Numeracy, and Interim Assessments

(2) ELP

- Kathi shared the results of a survey conducted ELP clients
- Gia shared change in budgeting practices and goal to raise an additional \$315k

(3) Finance

- Ben reviewed FY 2014 financials and how EE's balance sheet and income statement are affected by the new revenue recognition policy
- Board expressed a desire to see the balance sheet quarterly. Ben agreed to have one at the next board meeting
- Strategic Focus: to provide financial oversight, strategic guidance, and support to ensure Envision's sustainability
 - o Debt restructuring / refinancing
 - o EA facility expansion / relocation
 - Continued financial process improvement

(4) Audit

- Natalie Walrond, Audit Committee Chair, outlined the goals for the Envision Education Audit Committee
 - Establish a clear approach for revenue recognition and revenue restricted funds
 - Analyze internal controls; build on strengths and improve where needed
 - Evaluate the landscape of auditors and find one who aligns with us for FY2015 budget
- Natalie shared that we are on track to bring audit report to November board meeting

(5) Development

- Kate detailed the goals of the October event
 - o \$200k net revenue
 - o 20+ paid tables
 - New and Inspired major donors
- Kate gave an event update
 - o 100% of the board members have supported the event
- The board discussed the importance of balancing our goal to raise funds and fans

VIII: CEO Goals: Gia discussed her goals as CEO of Envision Education

- Partnership: Establish a constructive partnership with the Envision Education board especially with the board chair
- People: Create a plan that ensures Envision is talent ready
- Profit: Meet or exceed 2014-15 debt reduction contribution of \$1M
- Program: Develop a 3-5 year strategic Plan

IX: 2014-15 Envision Board Goal Setting

- The board discussed their goals for the upcoming fiscal year (working group goals in drop box)
- Kathi mentioned that ELP/ES goals will be updated based on deep dive input

X: Debrief: What was most important / what was least important?

 Many members shared positive feedback, especially about the transparency, efficiency and consent agenda

XI: Closed Session

- Personnel Per Gov Code 54957
- Report out from Closed Session: None

XII: Adjournment

Meeting was adjourned at 7:40pm